

#RESEARCHNEVERSTOPS

Sustainability and Green Chemistry at Evotec





Drug Discovery Chemistry community

Rich pool of talent at all levels

Drug Discovery Chemistry Leadership Team

• Wealth of drug discovery experience and insight applied to all projects and collaborations

Project Leaders

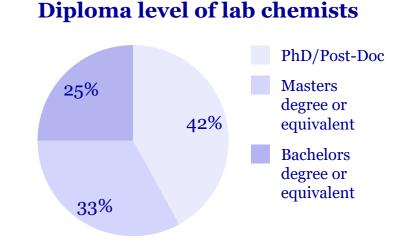
- Experienced cohort of project leaders (typically 10-15 years' experience)
- Single point of contact with Evotec partners
- Talented scientists with a proven track record of delivery (quality chemical assets including, clinical candidates, publications, patents, keynote presentations etc.)

Chemistry Resource

- Global capacity of 450 chemists encompassing medicinal, analytical and computational chemistry
- High quality design and synthetic capabilities (~325 lab chemists; 40% female: 60% male)
- High proportion (>42% lab-based and ~50% overall) of PhDs
- Cutting-edge groups in AI/ML generative and computational design and cheminformatics

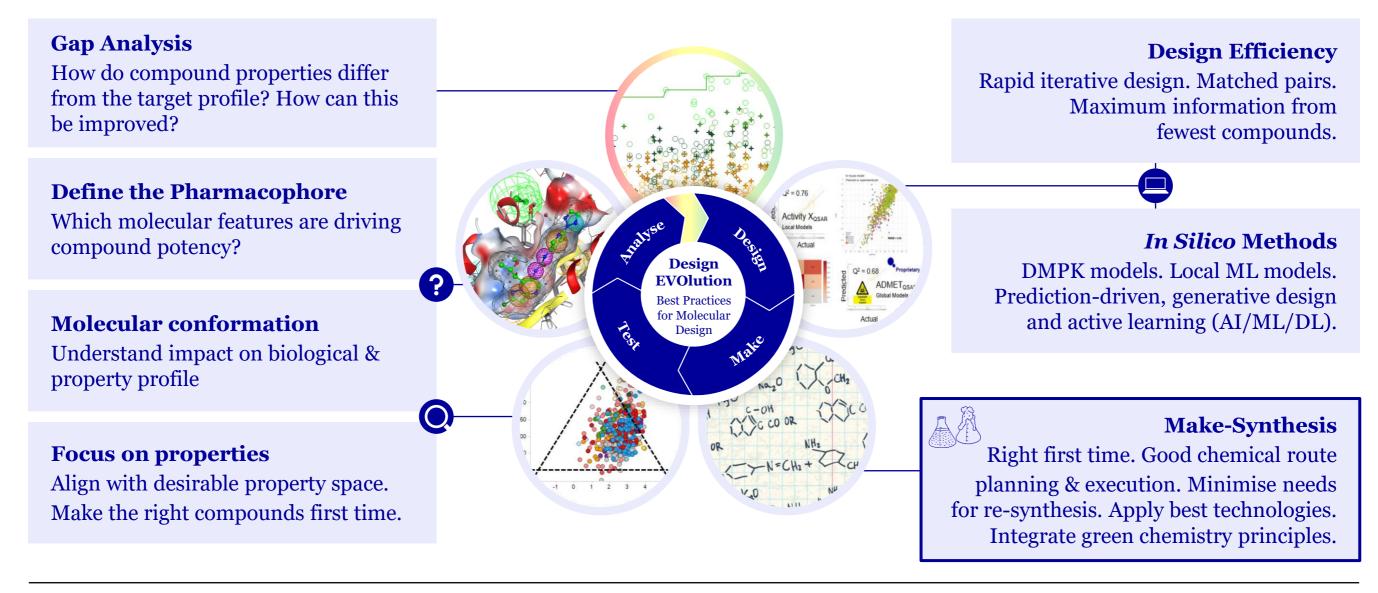
Integrated Drug Discovery sites







Design and synthesis of tomorrow's medicines in Drug Discovery Chemistry





Enabling technologies at Evotec – 11 fields of expertise

Supported by cutting-edge equipments associated with expert chemists

Tech	nologies	Description	Status
	Green & Alternative Chemistries	Raise awareness – Propose alternatives – Lead sustainable initiatives	Active
	Micellar Chemistry	Use micellar properties as a new paradigm for sustainable chemistry	Active
	Mechanochemistry	Use mechanical forces as a new paradigm for sustainable chemistry	Under investigation
AMMM.	FlowChem	Increase productivity and efficiency with better control of H&S risks and organic waste reduction	Active
	Biocatalysis	Set up enzymatic processes as relevant alternatives to classical organic chemistry	Active
and the second second	Resins	Test and promote resins to simplify all stages of chemical syntheses (>30 resins available in house)	Active
//	Parallel	Offer various tools and equipment for library preparation	Active
Laboratory	HTE & Automated Chemistry	Propose chemical reaction screening – Develop direct-to-biology approach	Active
	Capsules	Homemade screening kits for HTE – Caps for library preparation – Hazardous chemical encapsulation	Active
0	Gas	Offer safe conditions to use high pressure gases among H_2 , O_2 , O_3 , CO, CO_2 , SO_2 , HCl, NH_3 and N_2	Active
	LSF	Allow direct site-specific diversification of advanced scaffolds	Active
	PhotoChem	Harness light and redox potentials for synthetic applications	Active
	ElectroChem	Harness electricity and redox potentials for synthetic applications	Active



Green & sustainable chemistry – Context

Global awareness of the problem – How to increase productivity without worsening our environmental footprint ?

More and more "mainstream" solvents are banned or are proposed to be banned by the relevant authorities, due to their harmful effects on human health and/or the environment ...

REACH

N,N-dimethylformamide restricted from December 2023

The European Commission has published a regulation restricting N,Ndimethylformamide (DMF) – an aprotic solvent used in many industrial applications in the EU. This decision follows the proposal of the Italian authorities and the opinion of ECHA's scientific committees.

News

US EPA Expands Methylene Chloride Restrictions to Most Uses ... and the pharmaceutical R&D sector are becoming more and more aware of their global impact and the necessity to act

Waste³

Labs produce a lot of waste. It's estimated that every year the plastic waste alone from laboratories could cover an area 23x the size of Manhattan ankle deep. Although much of this waste is hazardous, a lot of it isn't. In fact, anything that can be thrown in the trash has the potential to have a different end of life.

<u>Scope 1</u>: direct greenhouse gas emission (e,g. offices, trucks)

<u>Scope 2</u>: Greenhouse gas emission from electricity usage

<u>Scope 3</u>: Indirect greenhouse emission (e,g, waste, supply chain, travel...)

-> Scope 3 amounts for 90 % of life science industry footprint



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Green & sustainable chemistry @ Evotec

A global strategy and a continuous improvement initiative

- Green chemistry implemented while maintaining our level of excellence in drug discovery (this presentation)
 - Improvement of our chemical processes and working habits with a sustainable vision
 - Expertise in alternative chemistry
- Sustainability as part of the global initiative: 4 pillars identified to reduce our environmental impact
 - Our chemists committed to adopt more responsible practices

Chemistry	Waste	Continuous Improvement and Education	Energy
– Use safer solvents	Reduce "single-use" consumables in labs	 Emerging technologies 	– Equipment
Rethinking daily habits	Encourage recycling when possible	Communication, ¹ tutorials	Air extraction (fumehood)



How does it translate to our everyday work in the lab?

Constant improvement of our chemical processes

- Objectives: design processes that reduce or eliminate the use or generation of hazardous substances.
- Green chemistry applies across the life cycle of a chemical product (from design to disposal).

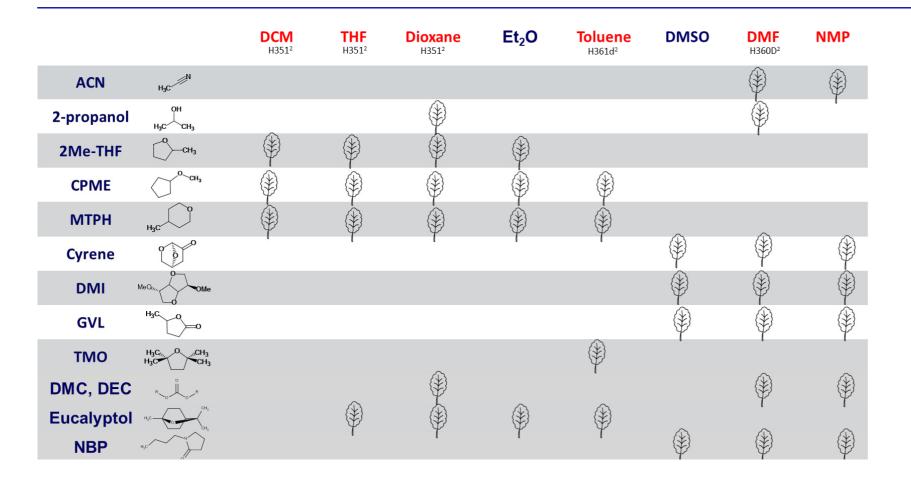
Reaction	Work-up	Purification
Solvent Replacement	Solvent choice	Solvent choice
• Catalyst loading	• Adjust	Reverse-phase
• Reagent stoichiometry	• Avoid	• Recrystallization / Trituration



Rethinking our processes to favour sustainability

Promote the use of safer & greener solvent

At Evotec we are committed to reduce the environmental impact of our activities, by adopting the green chemistry principles. A lot of alternative solvents can be used as replacement of hazardous solvents

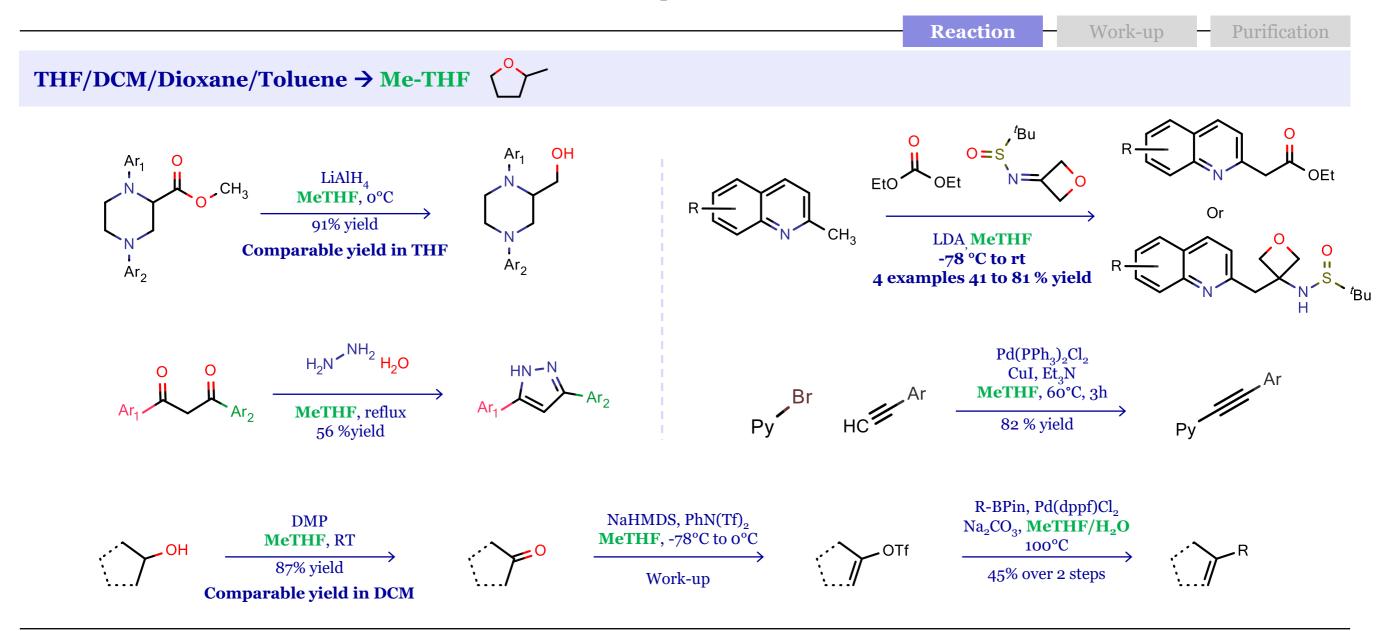


Broad applications

- Pd-catalyzed reactions
 - ✓ Suzuki, Buchwald, Sonogashira ...
 X-coupling
 - ✓ C-H arylation
- SNAr
- Amide coupling
- Reductive amination
- Reduction/Oxidation
- Lithiation
- Alkylation
- Protection/Deprotection
- Radical reactions

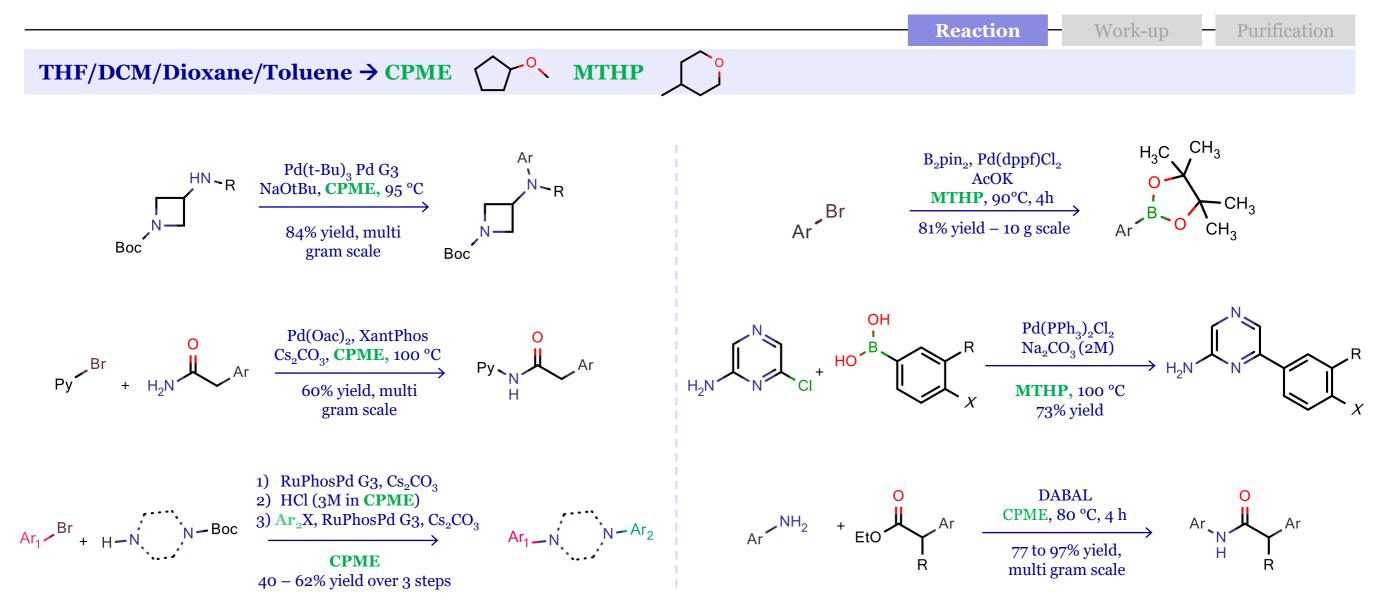
CMR solvent replacement – A lot of alternatives (i)

Miscellaneous & selected internal examples



CMR solvent replacement – A lot of alternatives (iii)

Miscellaneous & selected internal examples



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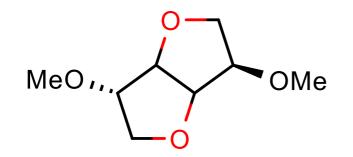
Dimethyl isosorbide as a solvent worth being known

A promising solvent for DMF, DMSO & NMP replacement

Reaction –

Work-up

Purification



- Dimethyl isosorbide (DMI)
- MW: 174.19 g/mol
- BP: 235°C
- MP: -70°C

Benefits

- Water soluble (easily removed during work-up)
- Dipolarity/polarizability similar to DMF, DMAc (close properties)
- Compatible with strong bases (*e.g.* NaH) and strong acids
- Low toxicity (used in cosmetic and formulation)
- Derived from renewable feedstocks (cellulose, sorbitol)

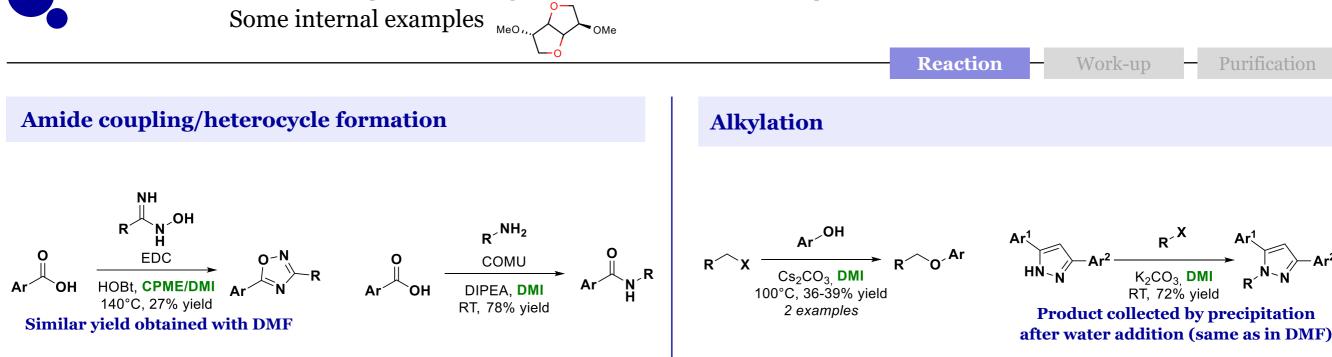
Applications

- Pd-catalyzed cross coupling reactions
- Alkylation
- Amide coupling

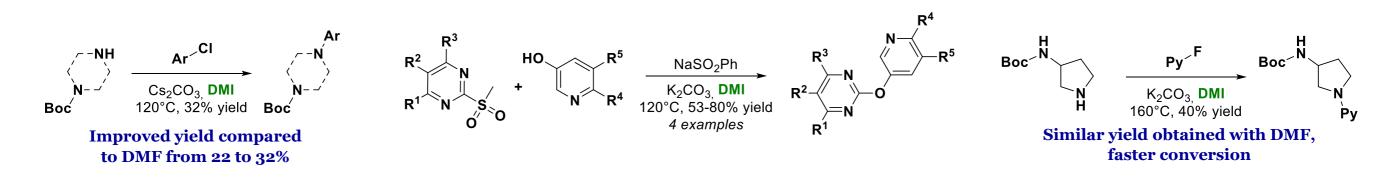
Tips

- For liquid-liquid extraction: use of ethers (isopropylether, MTBE) recommended
- Residual DMI easily removed through reverse phase: DMI behaves as DMSO (early elution)

DMI as a promising solvent for DMF replacement

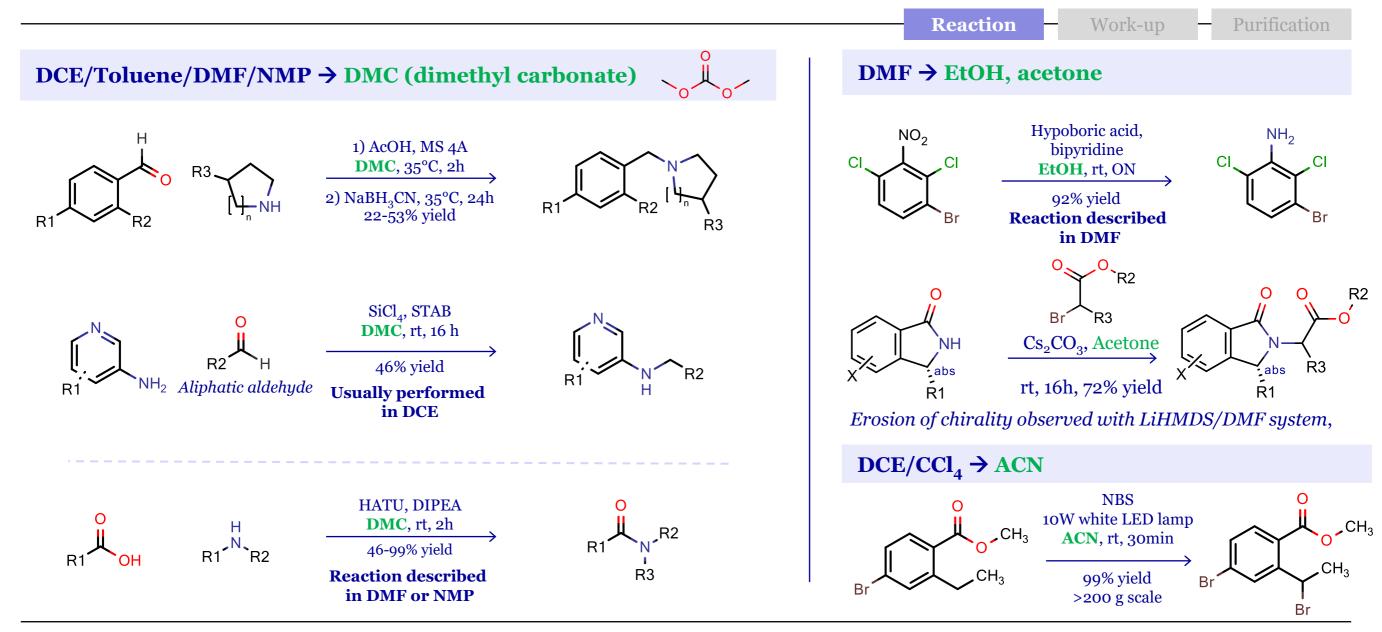


Nucleophilic aromatic substitution (S_NAr)



CMR solvent replacement – A lot of alternatives (ii)

Miscellaneous & selected internal examples





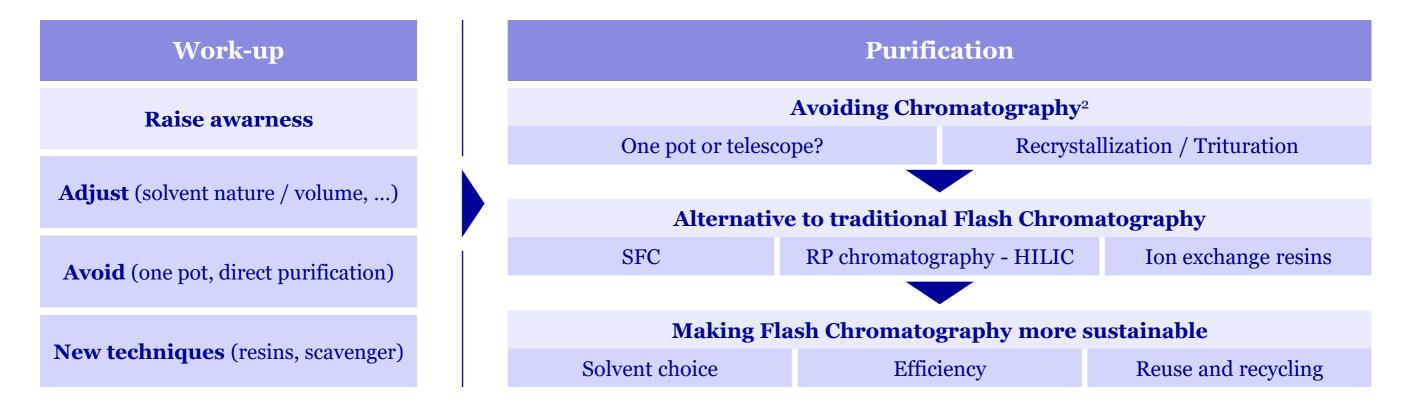
Changing our working habits

Suggest alternatives and foster lab habits change

Reaction –

Work-up – Purification

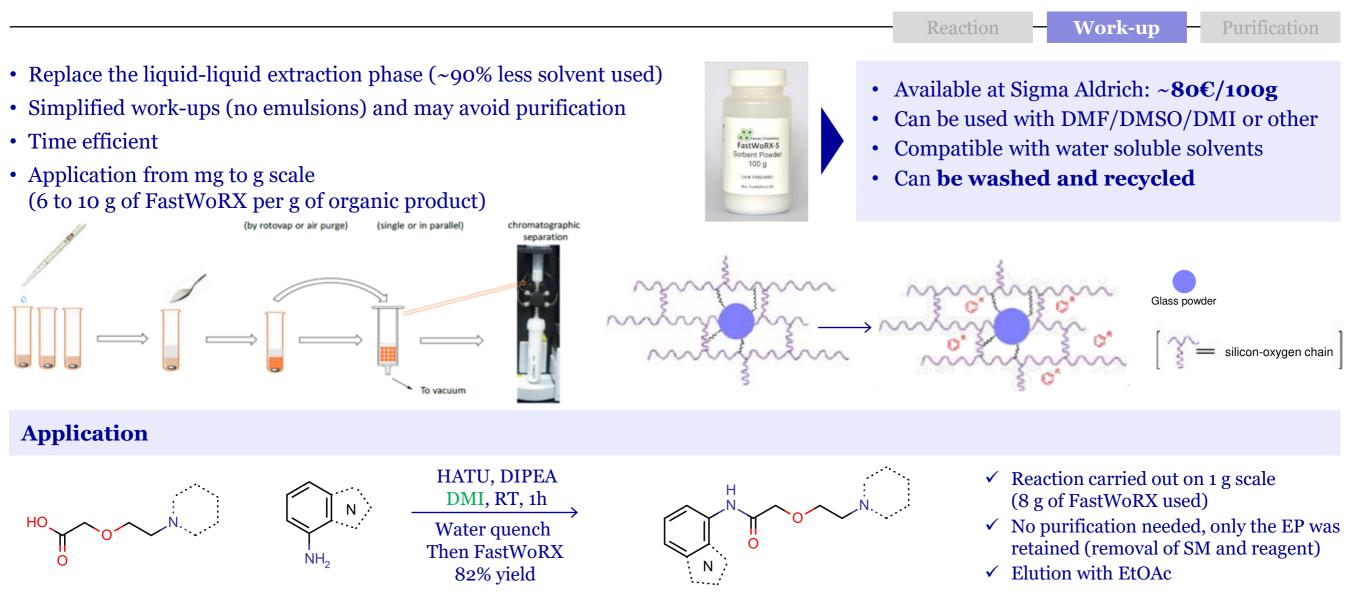
- In discovery chemistry, our main source of solvent usages occurs during **work-up** and **column chromatography** steps
- This means that we must target these two steps as priority to have a meaningful impact
- Decision tree¹





FastWoRX as an excellent alternative for work-up

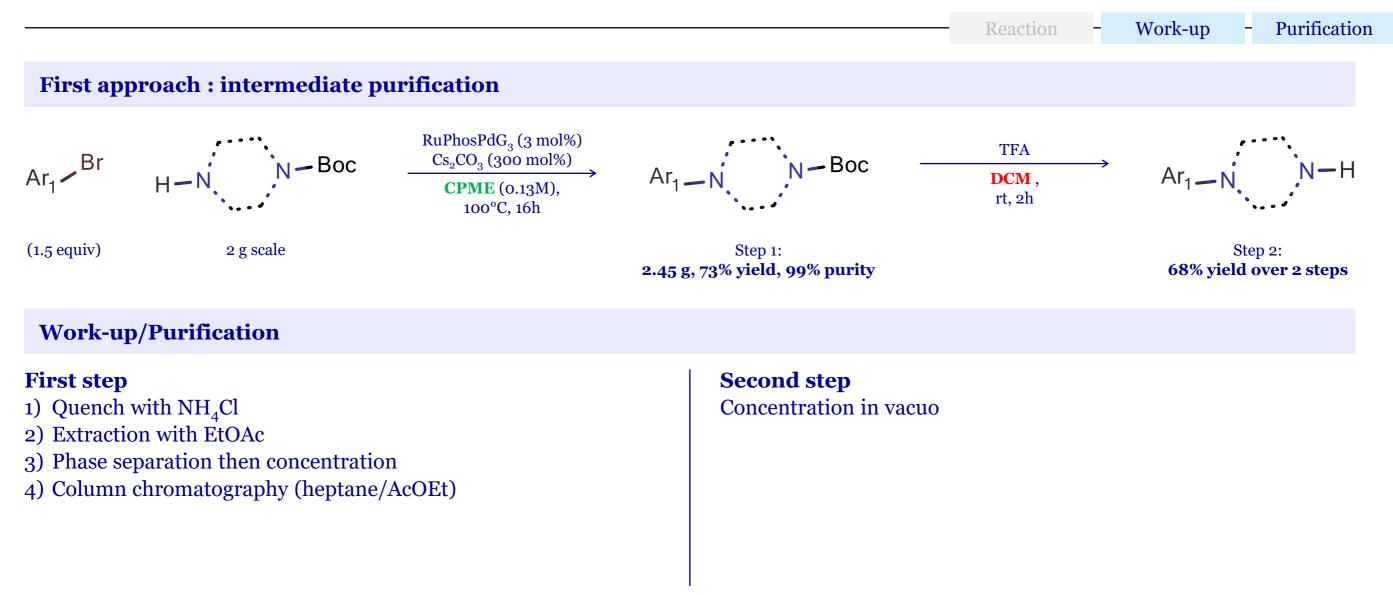
Reduce the amount of solvent used





Column chromatography vs LLE (acido-basic)

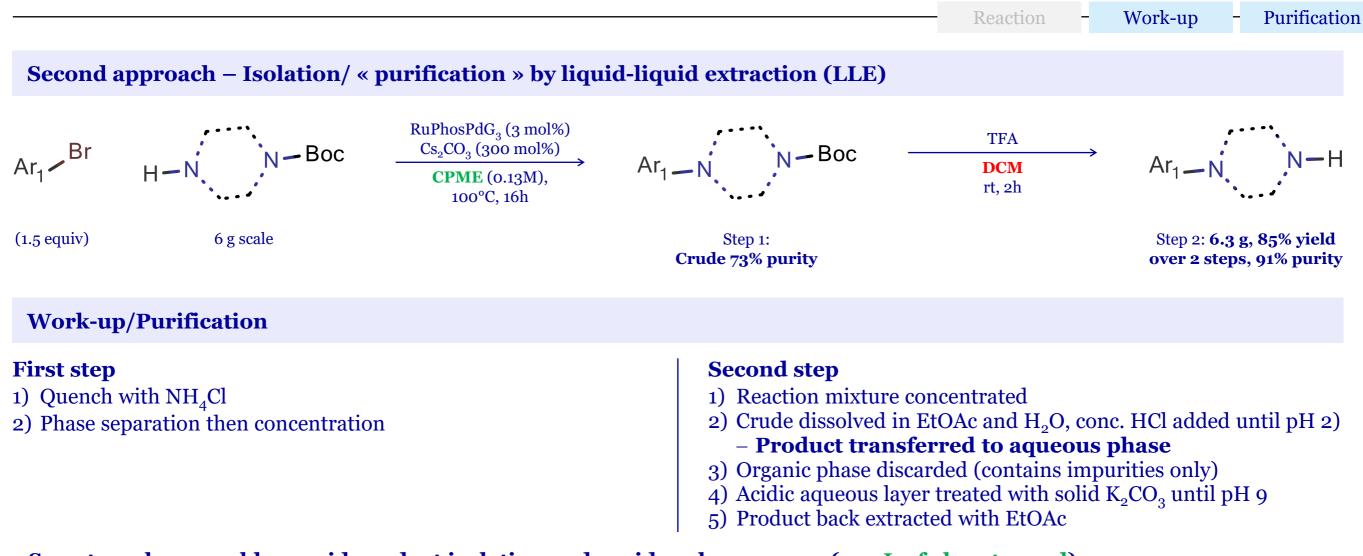
Reaction sequence





Column chromatography vs LLE (acido-basic)

Reaction sequence



Smart work-up enables rapid product isolation and avoids column usage (>15 L of eluent saved)
Further improvement : use of HCl (3M in CPME) for boc deprotection step : Product collected by filtration



Alternative to flash chromatography

HILIC columns

Reaction - Wor

Work-up - Purification

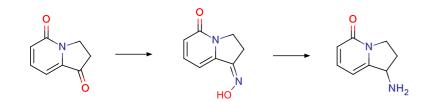
HILIC chromatography is a suitable technique for the purification of very polar intermediates

Principle

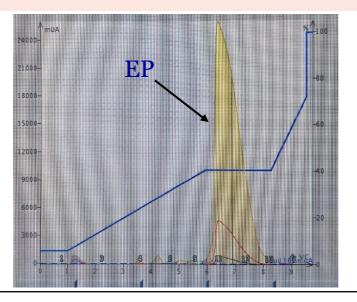
- Stationary phase : unbonded silica, amino or anionic bonded phases, etc.
- Mobile phase typically ACN (weak solvent) and water (strong) : typically, 95 to 50% ACN
- Combination of partition chromatography and electrostatic/H-bond interactions
- The more polar an analyte is, the more retained it is

Example

Reaction sequence

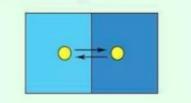


- Reaction run on 800 mg scale of sm
- Product very polar and soluble in water



Partition Chromatography

Separation is based on solute partitioning between two liguid phases. (relative solubility)



- Liquid loading in 95% acetonitrile + AcOH/water
- Elution with acetonitrile + 0.5% acetic acid (solvent A, weak) and water + 0.5% acetic acid (solvent B, strong)
- Purification on 40g Si column
- Compound isolated as acetic acid salt and then de-salted by SCX catch-release
- Columns can be reused several times



DCM/MeOH efficiently replaced during flash chromatography (i)

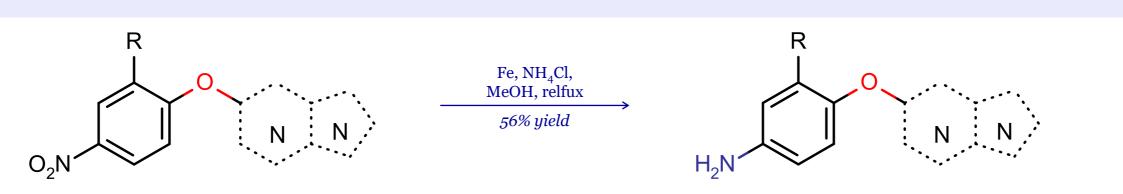
EtOAc/EtOH (3:1) in heptane now commonly used in our labs

Reaction – Work-up –

Purification

• DCM poses significant health and environmental problems. Necessity to find alternatives, in particular for chromatography

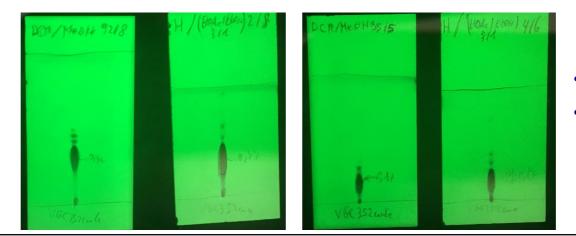
Case study



Purification

- Batch 1: 0-6% MeOH in DCM: Good LCMS profile, minor impurities
 - observed by ¹H NMR
- Batch 2:

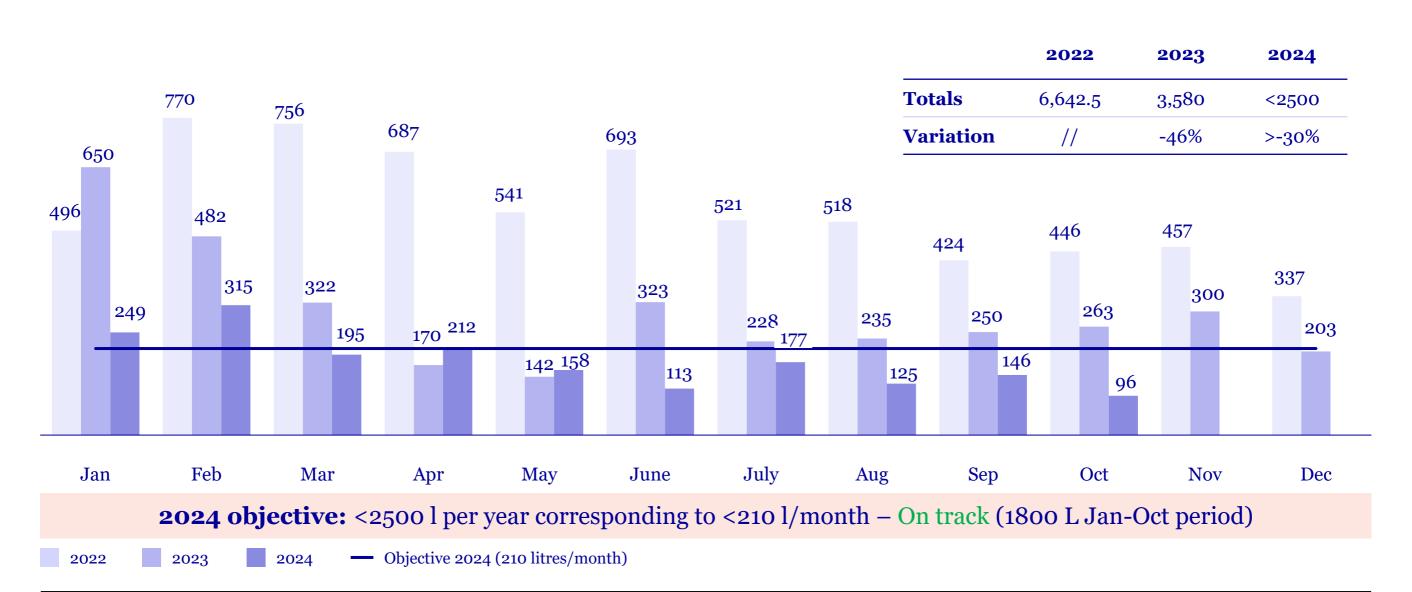
10-60% (EtOAc/EtOH 3:1) in heptane: similar LCMS profile, ¹H NMR purity improved



- Similar TLC profile
- Better separation with EtOAc:EtOH (3:1) in heptane solvent system – less coelution

Concrete impact of our efforts!

DCM consumption over the past months/years at Toulouse Evotec site





Green & sustainable chemistry @ Evotec

A global strategy and a continuous improvement initiative

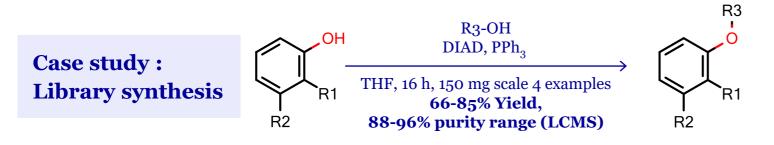
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Chemistry	Waste	Continuous Improvement and Education	Energy
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Making flash chromatography more sustainable

Column reuse

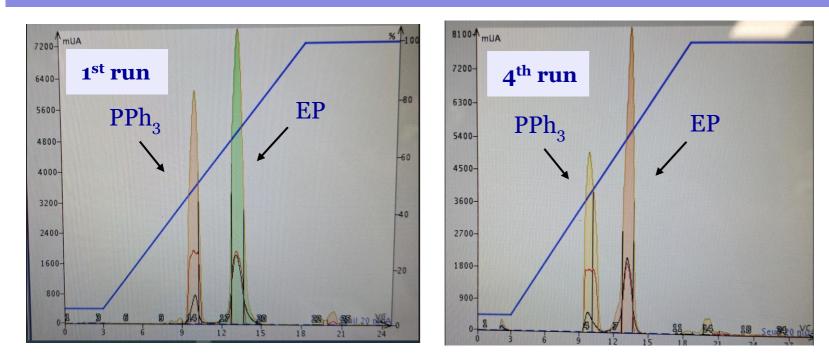


• Mitsunobu reaction (convenient for library synthesis)

• Up to 4 intermediates purified using the same column (12 g, interchim 30 μ M)

 Conditions : Dryload, gradient : 5-100 % (EtOAc/EtOH 3:1, 2% NH₄OH) in heptane

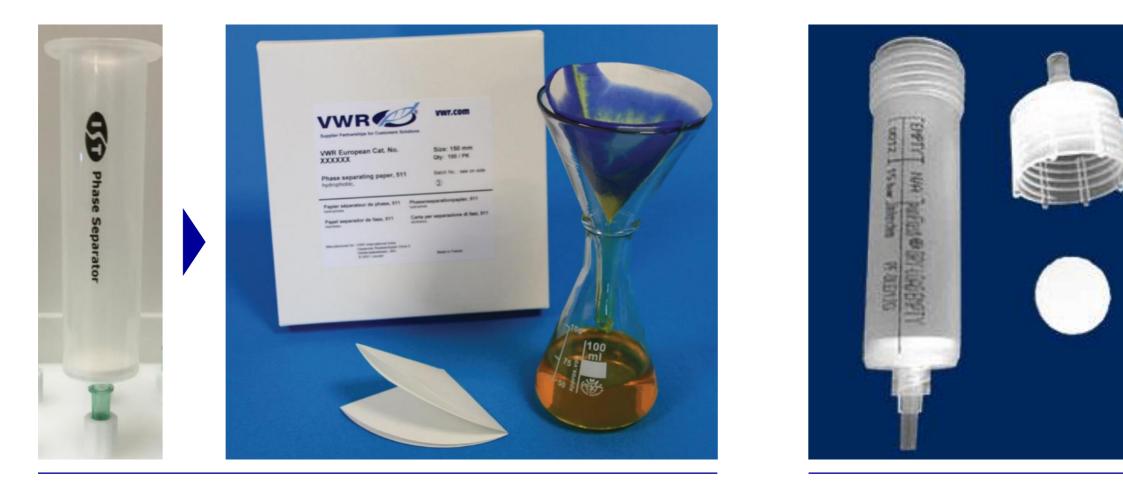
Purification



- <u>No cross-contamination and no major loss of</u> <u>resolution observed</u>
- Column washed with 100% MeOH (2 CV), then EtOAc/EtOH 3:1 (2 CV), and heptane (1 CV), between each run (1CV = 17 mL)
- Possible improvement : reduction in CV number (15 CV would have been enough instead of 24 in those examples)
- Wash method improved with the use of EtOH instead of MeOH



Replace, or reuse plastic consumables as much as possible 2 examples



- Remove phase separator from our stock room
- Replace with hydrophobic or sulfate salt

• Reuse dry load system

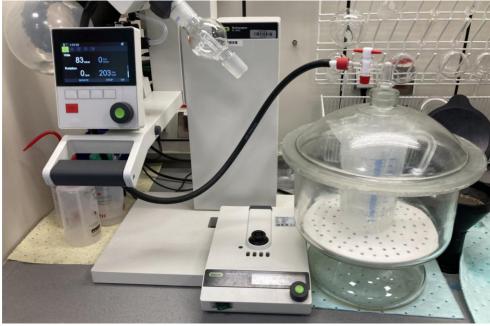


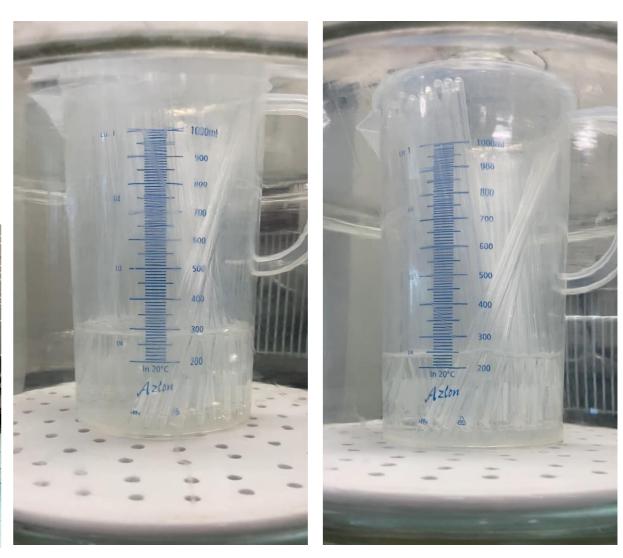
Reducing glass waste

NMR tubes cleaning process - newly in place

Vacuum desiccator as a simple, robust, and inexpensive NMR tubes cleaner¹

- Simple, robust, and inexpensive way for cleaning several NMR tubes
- Up to 300 NMR tubes cleaned simultaneously with a minimum amount of solvent







Reducing glass waste (2)

Shuttle service - Used for our column chromatography solvents

- Partnership with Carlo Erba®
- Replacement of non-recyclable glass bottle with returnable stainless-steel canisters
 - Currently used for heptane and AcOEt/EtOH (3:1) will be extended to 3 other solvents: EtOAc, ACN & acetone
 - Safer than glass bottle
 - Cheaper and more sustainable than glass bottle





Recycling column chromatography tubes

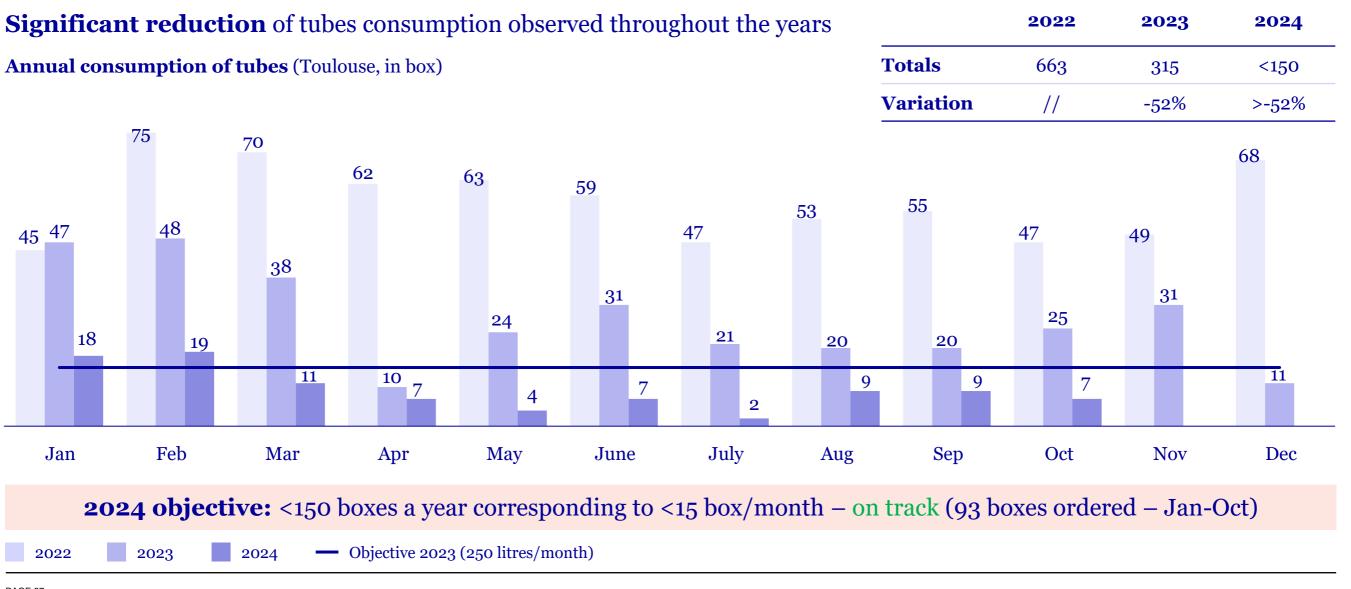
Tutorial to favor habits change





Reducing glass waste (3)

Reuse column tubes





Green & sustainable chemistry @ Evotec

A global strategy and a continuous improvement initiative

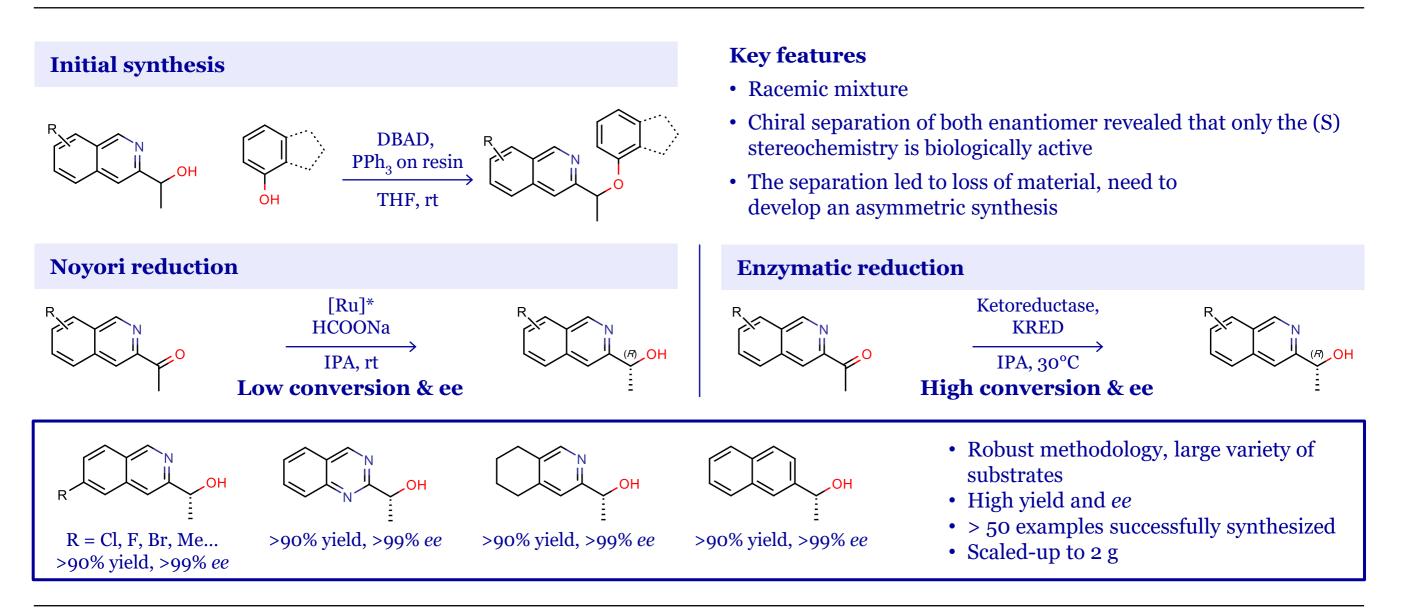
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_ Rethinking daily habits	Encourage recycling when possible	Communication, ¹ tutorials	Air extraction (fumehood)	



Emerging technologies

Biocatalysis

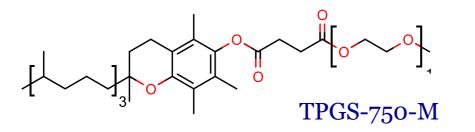


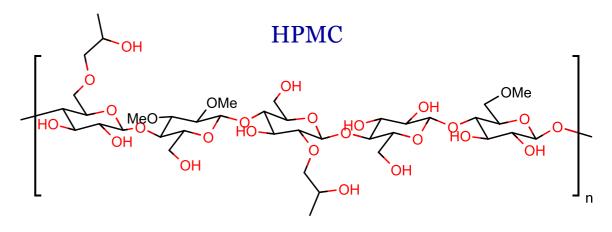


Emerging technologies

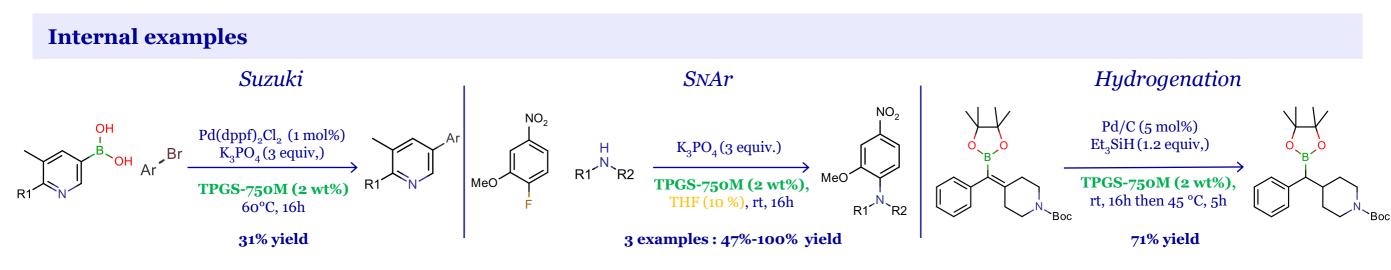
Micellar chemistry

Concept : perform conventional chemistry in water, using environmentally benign surfactants





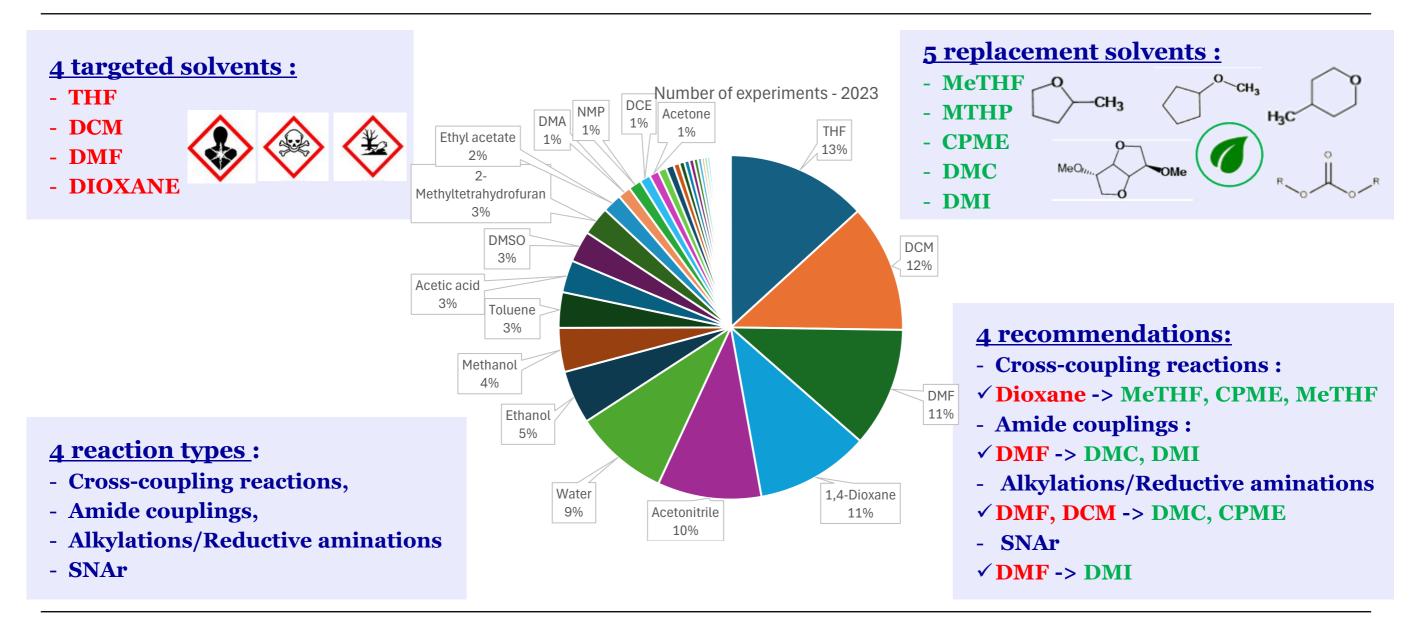
Known applications : cross-coupling reactions, SNAr, amide coupling...¹





Continuous improvement

CMR-free month challenge





Continuous improvement

CMR-free month challenge - Guidance



Reaction Type	Conditions	Recommended Solvents
Alkylation	Strong bases	MeCN, CPME, MeTHF
	Weak bases	MeCN, CPME, MeTHF, Acetone
Amide Formation	Coupling agents	DMC, DMI, MeCN, EtOAc, MeTHF, CPME
Annue Formation	From ester (DABAL, AlMe ₃)	CPME
Reductive Amination	NaBH(OAc) ₃	EtOAc, DMC
Reductive Ammation	Ti(OiPr)4 or Ti(OEt)4	MTHP, CPME
SNAr	Strong bases	DMI, MeCN
SIM	Weak bases/acidic	iPrOH, MeCN, DMI
Pd/Cu Cross Couplings	Suzuki, Buchwald, Sonogashira	MeTHF, CPME, MTHP, MeCN, iPrOH, tBuOH
Protections	Boc ₂ O, CBzCl, MOMCl, TBSCl	CPME, MeTHF, MeCN
Deprotections	Acidic (HCl)	CPME, iPrOH
Deprotections	Basic (Weak base)	MeCN, MeTHF, CPME
Oxidations	mCPBA, Dess-Martin	MeTHF
Reductions	LiAlH ₄ /DIBAL	MeTHF, CPME
	NaBH ₄	EtOH

DCM, **DMF**, **Dioxane**, and **THF** are some of the most frequently used reaction solvents.

They all carry the "**Serious Health Hazard**" GHS pictogram



All of the solvents in this table are more sustainable, and more importantly for you, safer alternatives.



The "Green and Alternative Chemistry" working group

Thanks to all my colleagues and the global chemistry community

Green chemistry group – Toulouse

Chloé Keignart, Sylvain Veau, Sandy Pèrié, Jerome Toum, Nicolas Molinier, Kim Spielmann, Sylvain Picon, Julien Malassis



Enzymatic chemistry

- Marion Trillaud
- Virginie Suchaud
- Claire Blanger
- Jane Totobenazara

Micellar chemistry

- Perrine Remaud
- Guillaume Lafitte
- Sylvain Veau
- Maxime Follain



Julien Malassis for the Green Chemistry Working Group julien.malassis@evotec.com



Back-up slides



Decrease catalyst loading with no conversion impact

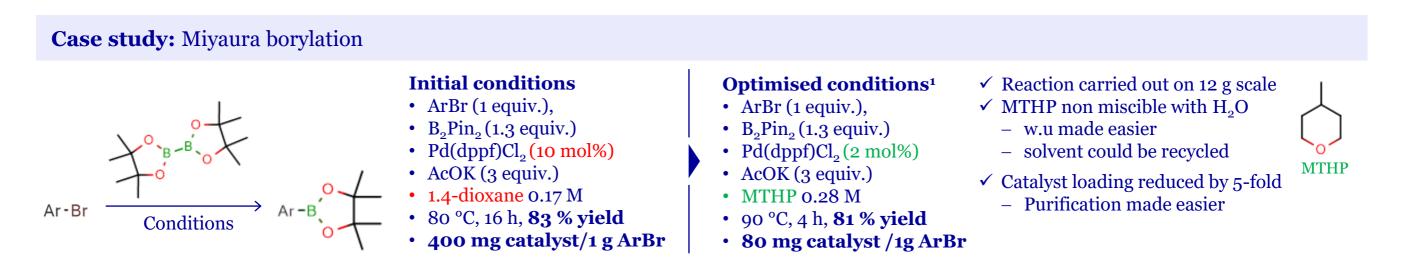
Pd equivalent

Reaction –

Work-up

Purification

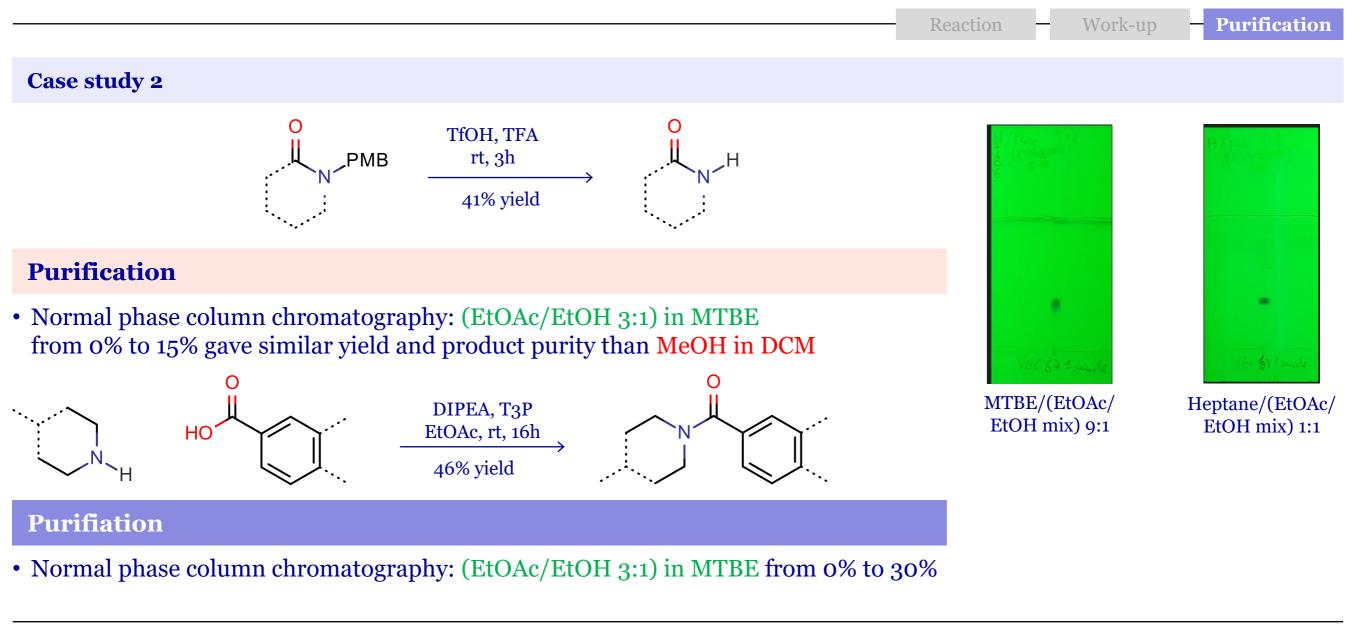
- Conditions for Pd-catalysed coupling reactions (Suzuki, Buchwald, Sonogashira, ...): a 10% catalyst loading is usually selected by default. This loading is usually kept on larger scale (1 to 10 g) which requires a significant quantity of catalyst
- However, most reactions do not require such loading
- Recommendations: for the optimisation work (20 to 100 mg), opt for a 5 mol % loading instead of 10 mol %, and reduce this quantity as much as possible on larger scale (to 1-3 mol %)
- More environmentally aware approach (Pd is part of endangered element)¹ and reduces the residual Pd content in final batch



12 g scale: 900 mg of catalyst used, instead of 4.6 g. Sigma: 329 Euros for 5 g of Pd(dppf)Cl₂

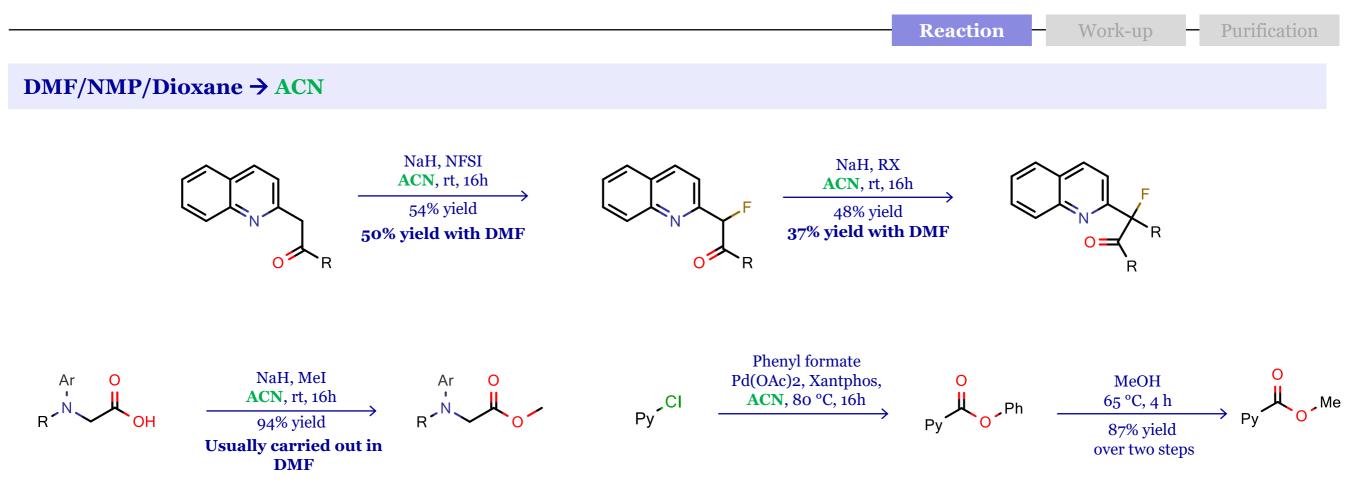
DCM/MeOH efficiently replaced during flash chromatography (ii)

EtOAc/EtOH (3:1) in MTBE highly efficient for very polar compounds



CMR solvent replacement – A lot of alternatives (iv)

Miscellaneous & selected internal examples



Explosion hazards when combining DMF and NaH : see https://pubs.acs.org/doi/10.1021/acs.oprd.9b00276



Partnership with Rosachem®

Platform for chemicals exchange



- Rosachem[®]: platform that offers to collect chemicals and equipments no longer needed by company or university, to "donate" them to other organisations (subscription system)
- Revalue our unused and store reagents
- Decrease Evotec carbon footprint
 - Avoid destruction
 - Favor circular economy

1	Container Barcc _→ î	Seau 👻	CAS Number 👻	Molecule Name 🗸 🗸	Risk Code 🗸 🗸	
15	1073990	В	31301-51-6	2-chloro-5-fluoropyridine	H226, H301, H302, H310, H315, H318, H330, H335, P261, P280	
16	1075069	Α	161491-24-3	1-tert-butyl 3-methyl 4-oxopiperidine-1,3-dicarboxylate	H303, H313, H333	
17	1076550	Α	1118-68-9	2-(dimethylamino)acetic acid	H302, P264, P270, P330, R10, R48/20/21/22, Xn	
18	1077025	С	7087-68-5			
19	1078204	В	10344-42-0	4-bromo-3,6-dichloropyridazine	H302,H315, H319, H335	
20	1078575	В	54675-23-9	6-bromo-4-hydroxy-1,2-dihydroquinolin-2-one	H302, H315, H319, H332, H335	
21	1079609	В	91-22-5	QUINOLINE	H301, H312, H315, H319, H350, H400, H410,	
22	1079919	В	96-48-0	gamma-Butyrolactone	N/A	
23	1090737	Α	54010-75-2	zinc bis(trifluoromethanesulfonate)	H314	
24	1091831	Α	446-52-6	2-fluorobenzaldehyde	H226, H302, H315, H319, H335, P210, P241, P261, P405, R10, X	
25	1093303	В	109384-19-2	tert-butyl 4-hydroxypiperidine-1-carboxylate	H315, H319, H335,	
26	1095881	в	3034-53-5	2-Bromothiazole	H315, H319, H335, P261, P280, P321, P405, R10, R48/20/21/22	
27	1096176	Α	540-72-7	sodium thiocyanate	H302, H312, H319, H331, H332, H412, P261, P273, P280, P311,	
28	1096216	Α	23062-17-1	2-methyl-1,3-oxazole-4-carboxylic acid	Н319,	
29	1096217	Α	81477-91-0	benzyl N-(diphenylmethylidene)glycinate	H303, H313, H333	
30	1096543	Α	1367674-43-8	1-methyl-6-oxopiperidine-2-carboxylic acid	N/A	
31	1096545	Α	72002-30-3	(2R)-6-oxopiperidine-2-carboxylic acid	H302, H315, H319, H335	
32	1097129	Α	454712-26-6	tert-butyl 3-(methylamino)pyrrolidine-1-carboxylate	H301, H400, P273, N, T	
33	1097337	Α	63725-51-9	6-chloro-1H-pyrazolo[3,4-b]pyridine	H302, H315, H319, H335	
34	1097381	Α	1059626-05-9	(4-fluorobenzyl)hydrazine hydrochloride (1:1)	H302	
35	1097394	Α	75513-35-8	3-(1,3-dioxo-3,4-dihydroisoquinolin-2(1H)-yl)propanoic acid	N/A	
36	1097815	Α	144-49-0			
37	1097859	Α	7340-90-1	5-tert-butyl-2-methylbenzenethiol	H226, H304, H315, H317, H319, H336, H373, H400, H410, P210	
38	1097915	Α	606488-94-2	3-hydroxycyclohexane-1-carboxylic acid	N/A	

331 compounds diverted from destruction, so far (>15 kg)





Abbreviations – CMR classification

A lot of commonly used solvents associated with CMR hazards ...

Hazard statements	Category 1A or 1B	Category 2	Effects on or via lactation	
Carcinogenic	H350: May cause cancer	H351: Suspected of causing cancer	etic	
Mutagenic	H340: May cause genetic defects	H341: Suspected of causing genet defects		
Reprotoxic	H360: May damage fertility or the unborn child	H361: Suspected of damaging fertility or the unborn child	H362: May cause harm to breast- fed children	
CMR solvents list (associated risk phrases)• Category 1 - DCE: H350 - Toluene: H361d Suspect - DMF: H360d - DMA: H360d May dama - NMP: H360		cted of damaging the unborn child. age the unborn child	 Category 2 DCM: H351 THF: H351 Dioxane: H351 CHCl3: H351 	



Other Polystyrene boxes and gel packs collection

Polystyrene boxes

Collection points implemented in all departments

- Boxes having the appropriate size/dimensions (2 sizes accepted) will be directly reused for shipments, by the distribution team.
- The rest will be separately collected by Knauf, to recycle them as insulating panels.

Gel packs



Collection points also implemented

- Solid gel packs collected and reused by the distribution team
- Soft gel packs are also collected. We are currently working with Toulouse metropole to divert this item from incineration





Solvent and detergents bottles reused for liquid waste

- A significant amount 10L bottles are purchased each year to place our liquid waste (3000 bottles)
- In parallel, we also empty a lot of 10 L bottles waste, that we through away as such (300 bottles).
- Collection point has been implemented for this bottles, which are not reused
- Work to extend this to other items

Disposable coffee cups

- **70000** disposable coffee cups used on site each year
- August 2024 : coffee is now free only if you bring your own cup
- A drastic reduction in the disposable coffee cup usage has already been observed







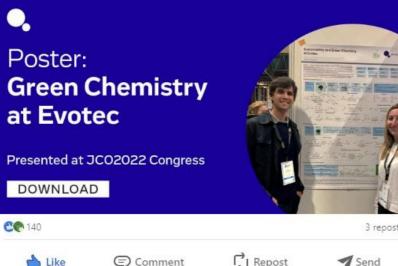
Promote a sustainability culture within the scientific community

Sharing our knowledge

...



Evotec was very happy to present green & sustainable chemistry during the poster session of JCO2022 congress in Palaiseau France! What a nice place to discuss our science. Great event, with fantastic lectures! If you missedsee more



Sustainability and Green Chemistry at Evotec



3 reposts C Repost Send

- Shared information via LinkedIn posts and on Evotec website
- Providing the chemists community with **scientific productions** enrich & share Evotec science pool (e.g. solvent guide, tips, ...)
- Attending conferences Poster session & communication
- **Sharing** our results and observations with the scientific community





Green & sustainable chemistry @ Evotec

A global strategy and a continuous improvement initiative

- Green chemistry implemented while maintaining our level of excellence in drug discovery (this presentation)
 - Improvement of our chemical processes and working habits with a sustainable vision
 - Expertise in alternative chemistry
- Sustainability as part of the global initiative: 4 pillars identified to reduce our environmental impact
 - Our chemists committed to adopt more responsible practices

Chemistry	Waste	Continuous Improvement and Education	Energy	
– Use safer solvents	Reduce "single-use" consumables in labs	 Emerging technologies 	– Equipment	
_ Rethinking daily habits	Encourage recycling when possible	Communication, ¹ tutorials	Air extraction (fumehood)	



Energy saving Small habits change, big difference



Turn off the fume hood lights when not in use



Switch on the equipment only when in use



Share the equipment wherever possible



- Small water baths can consume as much energy as a dishwasher every hour
- Regularly defrost freezers (once a year) 65.5 kWh/day saved for chemistry department only
- Reduce paper printing, turn-off every unused machines
- Regularly clean the e-mail box, use sharepoint for attach document



Energy saving Air extraction





Shut the sash! Light control system

Green light: Optimized extraction capacity Minimum energy

Orange light:

Not ideal, although

Ok to work



Red light: *Unsafe*

- A single fumehood left open can consume as much energy as 3.5 households
- Evotec Toulouse: traffic light system has been implemented in every lab -energy saving + safety improvement



Sustainable & green chemistry = savings + safety

Main achievements

- **Shuttle service** (5 solvents identified, to be started by the end of this year)
 - Cheaper, safer and more sustainable (less waste)
 - > 22 k€/year of savings for only 2 solvents!
- Order rationalization (collaboration with Fatiha Ouldaa and Léa Bézes)
 - Normal phase FCC from Interchim[®] 40 k€/year of savings
 - Extension to reverse phase FCC and dry load ongoing
 - ≻Anticipated savings for RP FCC: **44 k€/year**
 - ≻Anticipated savings for dry load: **35 k€/year** (for single use) ; **50 k€/year** (if re-used 20 times)
- Plastic consumables (phase separators removed from the stock room)
 - Alternative: Hydrophobic papers & Na_2SO_4
 - >10 k€/year of savings
- Bin ordering reduction
 - A thousand less buckets (23 and 10L) ordered in 2023 compared to 2022 (3686 vs 4760)
 - 23% reduction- 5,7 k€ of savings Mainly attributed to our global effort in consumable use reduction







Improving the chemist's toolbox

Enabling technologies to assist progression of partnered projects and iR&D1 activities

